

| General information about company                                                                                                                                                           |                                                                                                                    |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|
| Scrip code                                                                                                                                                                                  | 523229                                                                                                             |
| NSE Symbol                                                                                                                                                                                  | BHARATSE                                                                                                           |
| MSEI Symbol                                                                                                                                                                                 | NOTLISTED                                                                                                          |
| ISIN                                                                                                                                                                                        | INE415D01024                                                                                                       |
| Name of the entity                                                                                                                                                                          | Bharat Seats Limited                                                                                               |
| Date of start of financial year                                                                                                                                                             | 01-04-2026                                                                                                         |
| Date of end of financial year                                                                                                                                                               | 31-03-2027                                                                                                         |
| Reporting Quarter Type                                                                                                                                                                      | Quarterly                                                                                                          |
| Date of Quarter Ending                                                                                                                                                                      | 30-06-2026                                                                                                         |
| Type of company                                                                                                                                                                             | Equity                                                                                                             |
| Whether Annexure I (Part A) of the SEBI Circular dated December 31, 2024 related to Compliance Report on Corporate Governance is applicable to the entity?                                  | Yes                                                                                                                |
| Whether Annexure I (Part B) of the SEBI Circular dated December 31, 2024 related to Investor Grievance Redressal Report is Applicable to the entity?                                        | Yes                                                                                                                |
| Whether Annexure I (Part C) of the SEBI Circular dated December 31, 2024 related to Disclosure of Acquisition of Shares or Voting Rights in Unlisted Companies is Applicable to the entity? | No<br>There has been no acquisition of shares or voting rights in unlisted companies during this reporting period. |
| Whether Annexure I (Part D) of the SEBI Circular dated December 31, 2024 related to Disclosure of Imposition of Fine or Penalty is Applicable to the entity?                                | No<br>No Fine or Penalty was imposed during this reporting period.                                                 |
| Whether Annexure I (Part E) of the SEBI Circular dated December 31, 2024 related to Disclosure of Updates to Ongoing Tax Litigations or Disputes is Applicable to the entity?               | No<br>No updates on ongoing tax litigations or disputes during this reporting period.                              |
| Risk management committee                                                                                                                                                                   | Not Applicable                                                                                                     |
| Market Capitalisation as per immediate previous Financial Year                                                                                                                              | Top 2000 listed entities                                                                                           |
| Is SCORE ID Available ?                                                                                                                                                                     | Yes                                                                                                                |
| SCORE Registration ID                                                                                                                                                                       | b00137                                                                                                             |
| Reason For No SCORE ID                                                                                                                                                                      |                                                                                                                    |
| Type of Submission                                                                                                                                                                          | Original                                                                                                           |
| Remarks (website dissemination)                                                                                                                                                             |                                                                                                                    |
| Remarks for Exchange (not for Website Dissemination)                                                                                                                                        |                                                                                                                    |

| Annexure I                                                           |                 |                      |     |          |                                          |                         |                         |               |
|----------------------------------------------------------------------|-----------------|----------------------|-----|----------|------------------------------------------|-------------------------|-------------------------|---------------|
| Annexure I to be submitted by listed entity on quarterly basis       |                 |                      |     |          |                                          |                         |                         |               |
| I. Composition of Board of Directors                                 |                 |                      |     |          |                                          |                         |                         |               |
| Disclosure of notes on composition of board of directors explanatory |                 |                      |     |          |                                          |                         |                         |               |
| Whether the listed entity has a Regular Chairperson                  |                 |                      |     |          |                                          |                         | Yes                     |               |
| Whether Chairperson is related to MD or CEO                          |                 |                      |     |          |                                          |                         | No                      |               |
| Sr                                                                   | Title (Mr / Ms) | Name of the Director | PAN | DIN      | Category 1 of directors                  | Category 2 of directors | Category 3 of directors | Date of Birth |
| 1                                                                    | Mr              | Rohit Relan          |     | 00257572 | Executive Director                       | Chairperson             | MD                      | 02-07-1955    |
| 2                                                                    | Mr              | Makoto Kunieda       |     | 10260765 | Non-Executive - Non Independent Director | Not Applicable          |                         | 01-11-1966    |
| 3                                                                    | Mr              | Raman Venkat Challa  |     | 07093663 | Non-Executive - Non Independent Director | Not Applicable          |                         | 27-04-1961    |
| 4                                                                    | Ms              | Nisha Malhotra       |     | 09428727 | Non-Executive - Independent Director     | Not Applicable          |                         | 07-01-1946    |
| 5                                                                    | Mr              | Sanjay Bhattacharyya |     | 10449854 | Non-Executive - Independent Director     | Not Applicable          |                         | 14-12-1962    |
| 6                                                                    | Mr              | Sudhir Maheshwari    |     | 00649505 | Non-Executive - Independent Director     | Not Applicable          |                         | 04-08-1955    |
| 7                                                                    | Ms              | Vanita Chhabra       |     | 02161276 | Non-Executive - Independent Director     | Not Applicable          |                         | 07-08-1957    |
| 8                                                                    | Mr              | Sarthak Behuria      |     | 03290288 | Non-Executive - Independent Director     | Not Applicable          |                         | 02-03-1952    |
| 9                                                                    | Mr              | Rishabh Relan        |     | 07726444 | Executive Director                       | Not Applicable          |                         | 16-12-1990    |
| 10                                                                   | Mr              | Rajiv Arora          |     | 07976398 | Executive Director                       | Not Applicable          | CEO                     | 05-12-1968    |

| I. Composition of Board of Directors                                       |                                       |                                |                              |                             |                |
|----------------------------------------------------------------------------|---------------------------------------|--------------------------------|------------------------------|-----------------------------|----------------|
| Disqualification of Directors under section 164 of the Companies Act, 2013 |                                       |                                |                              |                             |                |
| Sl. No.                                                                    | Whether the director is disqualified? | Start Date of disqualification | End Date of disqualification | Details of disqualification | Current status |
| 1                                                                          | No                                    |                                |                              |                             | Active         |
| 2                                                                          | No                                    |                                |                              |                             | Active         |
| 3                                                                          | No                                    |                                |                              |                             | Active         |
| 4                                                                          | No                                    |                                |                              |                             | Active         |
| 5                                                                          | No                                    |                                |                              |                             | Active         |
| 6                                                                          | No                                    |                                |                              |                             | Active         |
| 7                                                                          | No                                    |                                |                              |                             | Active         |
| 8                                                                          | No                                    |                                |                              |                             | Active         |
| 9                                                                          | No                                    |                                |                              |                             | Active         |
| 10                                                                         | No                                    |                                |                              |                             | Active         |

| I. Composition of Board of Directors |                                                                               |                                    |                             |                        |                   |                                |                                                                                                                  |                                                                                                                                               |                                                                                                                                       |                                                                                                                                                                |                      |                             |                             |
|--------------------------------------|-------------------------------------------------------------------------------|------------------------------------|-----------------------------|------------------------|-------------------|--------------------------------|------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-----------------------------|-----------------------------|
| Sr                                   | Whether special resolution passed? [Refer Reg. 17(1A) of Listing Regulations] | Date of passing special resolution | Initial Date of appointment | Date of Re-appointment | Date of cessation | Tenure of director (in months) | No of Directorship in listed entities including this listed entity (Refer Regulation 17A of Listing Regulations) | No of Independent Directorship in listed entities including this listed entity [with reference to proviso to regulation 17A(1) & reg. 17A(2)] | Number of memberships in Audit/ Stakeholder Committee(s) including this listed entity (Refer Regulation 26(1) of Listing Regulations) | No of post of Chairperson in Audit/ Stakeholder Committee held in listed entities including this listed entity (Refer Regulation 26(1) of Listing Regulations) | Reason for Cessation | Notes for not providing PAN | Notes for not providing DIN |
| 1                                    | NA                                                                            |                                    | 06-03-1986                  |                        |                   |                                | 2                                                                                                                | 0                                                                                                                                             | 1                                                                                                                                     | 0                                                                                                                                                              |                      |                             |                             |
| 2                                    | NA                                                                            |                                    | 04-08-2023                  |                        |                   |                                | 1                                                                                                                | 0                                                                                                                                             | 0                                                                                                                                     | 0                                                                                                                                                              |                      |                             |                             |
| 3                                    | NA                                                                            |                                    | 18-07-2015                  |                        |                   |                                | 1                                                                                                                | 0                                                                                                                                             | 0                                                                                                                                     | 0                                                                                                                                                              |                      |                             |                             |
| 4                                    | Yes                                                                           | 27-01-2022                         | 28-01-2022                  | 28-01-2022             |                   | 53.04                          | 1                                                                                                                | 1                                                                                                                                             | 2                                                                                                                                     | 0                                                                                                                                                              |                      |                             |                             |
| 5                                    | NA                                                                            |                                    | 01-04-2024                  | 01-04-2024             |                   | 27                             | 1                                                                                                                | 1                                                                                                                                             | 1                                                                                                                                     | 0                                                                                                                                                              |                      |                             |                             |
| 6                                    | NA                                                                            |                                    | 01-04-2024                  | 01-04-2024             |                   | 27                             | 1                                                                                                                | 1                                                                                                                                             | 2                                                                                                                                     | 1                                                                                                                                                              |                      |                             |                             |
| 7                                    | NA                                                                            |                                    | 15-05-2024                  | 15-05-2024             |                   | 25.17                          | 2                                                                                                                | 2                                                                                                                                             | 2                                                                                                                                     | 0                                                                                                                                                              |                      |                             |                             |
| 8                                    | Yes                                                                           | 26-10-2024                         | 25-09-2024                  | 25-09-2024             |                   | 21.06                          | 3                                                                                                                | 3                                                                                                                                             | 4                                                                                                                                     | 2                                                                                                                                                              |                      |                             |                             |
| 9                                    | NA                                                                            |                                    | 04-02-2021                  |                        |                   |                                | 2                                                                                                                | 0                                                                                                                                             | 2                                                                                                                                     | 0                                                                                                                                                              |                      |                             |                             |
| 10                                   | NA                                                                            |                                    | 02-08-2024                  |                        |                   |                                | 1                                                                                                                | 0                                                                                                                                             | 0                                                                                                                                     | 0                                                                                                                                                              |                      |                             |                             |

| Audit Committee Details                               |            |                           |                                      |                         |                     |                   |         |
|-------------------------------------------------------|------------|---------------------------|--------------------------------------|-------------------------|---------------------|-------------------|---------|
| Whether the Audit Committee has a Regular Chairperson |            |                           |                                      |                         | Yes                 |                   |         |
| Sr                                                    | DIN Number | Name of Committee members | Category 1 of directors              | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks |
| 1                                                     | 00649505   | Sudhir Maheshwari         | Non-Executive - Independent Director | Chairperson             | 01-04-2024          |                   |         |
| 2                                                     | 10449854   | Sanjay Bhattacharyya      | Non-Executive - Independent Director | Member                  | 01-04-2024          |                   |         |
| 3                                                     | 09428727   | Nisha Malhotra            | Non-Executive - Independent Director | Member                  | 15-05-2024          |                   |         |
| 4                                                     | 07726444   | Rishabh Relan             | Executive Director                   | Member                  | 01-04-2024          |                   |         |

| Nomination and remuneration committee                                       |            |                           |                                      |                         |                     |                   |         |
|-----------------------------------------------------------------------------|------------|---------------------------|--------------------------------------|-------------------------|---------------------|-------------------|---------|
| Whether the Nomination and remuneration committee has a Regular Chairperson |            |                           |                                      |                         | Yes                 |                   |         |
| Sr                                                                          | DIN Number | Name of Committee members | Category 1 of directors              | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks |
| 1                                                                           | 10449854   | Sanjay Bhattacharyya      | Non-Executive - Independent Director | Chairperson             | 01-04-2024          |                   |         |
| 2                                                                           | 09428727   | Nisha Malhotra            | Non-Executive - Independent Director | Member                  | 14-03-2022          |                   |         |
| 3                                                                           | 00649505   | Sudhir Maheshwari         | Non-Executive - Independent Director | Member                  | 01-04-2024          |                   |         |
| 4                                                                           | 02161276   | Vanita Chhabra            | Non-Executive - Independent Director | Member                  | 02-08-2024          |                   |         |

| Stakeholders Relationship Committee                                       |            |                           |                                      |                         |                     |                   |         |
|---------------------------------------------------------------------------|------------|---------------------------|--------------------------------------|-------------------------|---------------------|-------------------|---------|
| Whether the Stakeholders Relationship Committee has a Regular Chairperson |            |                           |                                      |                         | Yes                 |                   |         |
| Sr                                                                        | DIN Number | Name of Committee members | Category 1 of directors              | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks |
| 1                                                                         | 03290288   | Sarthak Behuria           | Non-Executive - Independent Director | Chairperson             | 05-11-2024          |                   |         |
| 2                                                                         | 09428727   | Nisha Malhotra            | Non-Executive - Independent Director | Member                  | 14-03-2022          |                   |         |
| 3                                                                         | 02161276   | Vanita Chhabra            | Non-Executive - Independent Director | Member                  | 15-05-2024          |                   |         |
| 4                                                                         | 00649505   | Sudhir Maheshwari         | Non-Executive - Independent Director | Member                  | 02-08-2024          |                   |         |

| Risk Management Committee                                       |               |                              |                            |                            |                        |                      |         |
|-----------------------------------------------------------------|---------------|------------------------------|----------------------------|----------------------------|------------------------|----------------------|---------|
| Whether the Risk Management Committee has a Regular Chairperson |               |                              |                            |                            |                        |                      |         |
| Sr                                                              | DIN<br>Number | Name of Committee<br>members | Category 1 of<br>directors | Category 2 of<br>directors | Date of<br>Appointment | Date of<br>Cessation | Remarks |

| Corporate Social Responsibility Committee                                       |            |                           |                                      |                         |                     |                   |         |
|---------------------------------------------------------------------------------|------------|---------------------------|--------------------------------------|-------------------------|---------------------|-------------------|---------|
| Whether the Corporate Social Responsibility Committee has a Regular Chairperson |            |                           |                                      |                         | Yes                 |                   |         |
| Sr                                                                              | DIN Number | Name of Committee members | Category 1 of directors              | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks |
| 1                                                                               | 09428727   | Nisha Malhotra            | Non-Executive - Independent Director | Chairperson             | 01-04-2024          |                   |         |
| 2                                                                               | 02161276   | Vanita Chhabra            | Non-Executive - Independent Director | Member                  | 15-05-2024          |                   |         |
| 3                                                                               | 10449854   | Sanjay Bhattacharyya      | Non-Executive - Independent Director | Member                  | 02-08-2024          |                   |         |
| 4                                                                               | 03290288   | Sarthak Behuria           | Non-Executive - Independent Director | Member                  | 05-11-2024          |                   |         |

| Other Committee |            |                           |                                |                                      |                         |         |
|-----------------|------------|---------------------------|--------------------------------|--------------------------------------|-------------------------|---------|
| Sr              | DIN Number | Name of Committee members | Name of other committee        | Category 1 of directors              | Category 2 of directors | Remarks |
| 1               | 00257572   | Rohit Relan               | Securities Allotment Committee | Executive Director                   | Chairperson             |         |
| 2               | 07976398   | Rajiv Arora               | Securities Allotment Committee | Executive Director                   | Member                  |         |
| 3               | 09428727   | Nisha Malhotra            | Securities Allotment Committee | Non-Executive - Independent Director | Member                  |         |
| 4               | 00649505   | Sudhir Maheshwari         | Securities Allotment Committee | Non-Executive - Independent Director | Member                  |         |

| Annexure 1                                                       |                                                     |                                                    |                                                             |                              |                                            |                                                     |                                                                             |                                                     |
|------------------------------------------------------------------|-----------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|------------------------------|--------------------------------------------|-----------------------------------------------------|-----------------------------------------------------------------------------|-----------------------------------------------------|
| Annexure 1                                                       |                                                     |                                                    |                                                             |                              |                                            |                                                     |                                                                             |                                                     |
| III. Meeting of Board of Directors                               |                                                     |                                                    |                                                             |                              |                                            |                                                     |                                                                             |                                                     |
| Disclosure of notes on meeting of board of directors explanatory |                                                     |                                                    |                                                             |                              |                                            |                                                     |                                                                             |                                                     |
| Sr. No.                                                          | Date(s) of meeting (if any) in the previous quarter | Date(s) of meeting (if any) in the current quarter | Maximum gap between any two consecutive (in number of days) | Notes for not providing Date | Whether requirement of Quorum met (Yes/No) | Total Number of Directors as on date of the meeting | Number of Directors present* (All directors including Independent Director) | No. of Independent Directors attending the meeting* |
| 1                                                                | 03-02-2026                                          |                                                    |                                                             |                              | Yes                                        | 10                                                  | 10                                                                          | 5                                                   |
| 2                                                                | 24-03-2026                                          |                                                    | 48                                                          |                              | Yes                                        | 10                                                  | 10                                                                          | 5                                                   |
| 3                                                                |                                                     | 06-05-2026                                         | 42                                                          |                              | Yes                                        | 10                                                  | 10                                                                          | 5                                                   |

| Annexure 1                                               |                                       |                                                                                                 |                                                             |                         |                               |                                            |                                                                      |                                                                            |                                                     |                                                                      |
|----------------------------------------------------------|---------------------------------------|-------------------------------------------------------------------------------------------------|-------------------------------------------------------------|-------------------------|-------------------------------|--------------------------------------------|----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------|----------------------------------------------------------------------|
| IV. Meeting of Committees                                |                                       |                                                                                                 |                                                             |                         |                               |                                            |                                                                      |                                                                            |                                                     |                                                                      |
| Disclosure of notes on meeting of committees explanatory |                                       |                                                                                                 |                                                             |                         |                               |                                            |                                                                      |                                                                            |                                                     |                                                                      |
| Sr                                                       | Name of Committee                     | Date(s) of meeting (Enter dates of Previous quarter and Current quarter in chronological order) | Maximum gap between any two consecutive (in number of days) | Name of other committee | Reason for not providing date | Whether requirement of Quorum met (Yes/No) | Total Number of Directors in the Committee as on date of the meeting | Number of Directors Present (All Directors including Independent Director) | No. of Independent Directors attending the meeting* | No. of members attending the meeting (other than Board of Directors) |
| 1                                                        | Audit Committee                       | 03-02-2026                                                                                      |                                                             |                         |                               | Yes                                        | 4                                                                    | 4                                                                          | 3                                                   | 0                                                                    |
| 2                                                        | Audit Committee                       | 24-03-2026                                                                                      |                                                             |                         |                               | Yes                                        | 4                                                                    | 4                                                                          | 3                                                   | 0                                                                    |
| 3                                                        | Audit Committee                       | 06-05-2026                                                                                      | 42                                                          |                         |                               | Yes                                        | 4                                                                    | 4                                                                          | 3                                                   | 0                                                                    |
| 4                                                        | Nomination and remuneration committee | 06-05-2026                                                                                      |                                                             |                         |                               | Yes                                        | 4                                                                    | 4                                                                          | 4                                                   | 0                                                                    |
| 5                                                        | Stakeholders Relationship Committee   | 03-02-2026                                                                                      |                                                             |                         |                               | Yes                                        | 4                                                                    | 4                                                                          | 4                                                   | 0                                                                    |
| 6                                                        | Stakeholders Relationship Committee   | 06-05-2026                                                                                      | 91                                                          |                         |                               | Yes                                        | 4                                                                    | 4                                                                          | 4                                                   | 0                                                                    |

| Annexure 1                |                                           |                                                                                                 |                                                             |                         |                               |                                            |                                                                      |                                                                            |                                                     |                                                                      |
|---------------------------|-------------------------------------------|-------------------------------------------------------------------------------------------------|-------------------------------------------------------------|-------------------------|-------------------------------|--------------------------------------------|----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------|----------------------------------------------------------------------|
| IV. Meeting of Committees |                                           |                                                                                                 |                                                             |                         |                               |                                            |                                                                      |                                                                            |                                                     |                                                                      |
| Sr                        | Name of Committee                         | Date(s) of meeting (Enter dates of Previous quarter and Current quarter in chronological order) | Maximum gap between any two consecutive (in number of days) | Name of other committee | Reason for not providing date | Whether requirement of Quorum met (Yes/No) | Total Number of Directors in the Committee as on date of the meeting | Number of Directors Present (All Directors including Independent Director) | No. of Independent Directors attending the meeting* | No. of members attending the meeting (other than Board of Directors) |
| 7                         | Corporate Social Responsibility Committee | 06-05-2026                                                                                      |                                                             |                         |                               | Yes                                        | 4                                                                    | 4                                                                          | 4                                                   | 0                                                                    |

| Annexure 1      |                                                                                                                                                                                                               |                            |
|-----------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|
| V. Affirmations |                                                                                                                                                                                                               |                            |
| Sr              | Subject                                                                                                                                                                                                       | Compliance status (Yes/No) |
| 1               | The composition of Board of Directors is in terms of SEBI (Listing obligations and disclosure requirements) Regulations, 2015                                                                                 | Yes                        |
| 2               | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015 a. Audit Committee                                                         | Yes                        |
| 3               | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. b. Nomination & remuneration committee                                    | Yes                        |
| 4               | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. c. Stakeholders relationship committee                                    | Yes                        |
| 5               | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. d. Risk management committee (applicable to the top 1000 listed entities) | NA                         |
| 6               | The committee members have been made aware of their powers, role and responsibilities as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015.                               | Yes                        |
| 7               | The meetings of the board of directors and the above committees have been conducted in the manner as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015.                   | Yes                        |
| 8               | This report and/or the report submitted in the previous quarter has been placed before Board of Directors.                                                                                                    | Yes                        |

| Annexure 1 |                   |                                          |
|------------|-------------------|------------------------------------------|
| Sr         | Subject           | Compliance status                        |
| 1          | Name of signatory | Ritu Bakshi                              |
| 2          | Designation       | Company Secretary and Compliance Officer |

| Details of Cyber security incidence                                                                                                                                      |                   |                            |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|----------------------------|
| Whether as per Regulation 27(2)(ba) of SEBI (LODR) Regulations, 2015 there has been cyber security incidents or breaches or loss of data or documents during the quarter |                   | No                         |
| Number of cyber security incidence or breaches or loss of data event occurred during the quarter                                                                         |                   |                            |
| Sr.                                                                                                                                                                      | Date of the event | Brief details of the event |

| Signatory Details     |                                          |
|-----------------------|------------------------------------------|
| Name of signatory     | Ritu Bakshi                              |
| Designation of person | Company Secretary and Compliance Officer |
| Place                 | Gurugram                                 |
| Date                  | 29-07-2026                               |

| Investor Grievance Details                                                      |   |
|---------------------------------------------------------------------------------|---|
| No. of investor complaints pending at the beginning of Quarter                  | 0 |
| No. of investor complaints received during the Quarter                          | 2 |
| No. of investor complaints disposed off during the Quarter                      | 2 |
| No. of investor complaints those remaining unresolved at the end of the Quarter | 0 |

